

### **Result Summary**

**REVENUE** 

Revenue up 2.5% to \$1.14 billion Excluding foreign exchange effects, 4.2% increase An increase of \$28.3 million

**EBITDA** 

EBITDA at \$86.35 million; increase of 20.6% Excluding foreign exchange effects, 22.1% increase

**NET SURPLUS** 

Net surplus after tax before abnormal items up 27.7% to \$42.33 million

**OUTLOOK** 

Trading through October reflects similar financial improvements and we expect this to continue with strong pre-Christmas volumes



### Dividend



Final dividend of 17.0 cents per share Books close 9 December 2016; payment on 16 December 2016 3.0 cent increase reflects increased profitability



# **Capital Management**

NZ\$ MILLION	THIS YEAR	LAST YEAR
Operating cash flow	52.03	45.93

- Net capital expenditure totalled \$27.91 million; of which \$11.78 million was property development
- Expected full year capital expenditure ~\$50 million



# Half Year Analysis: Revenue

\$000	THIS YEAR	LAST YEAR	VARIANCE	
New Zealand: NZ\$	287,546	270,957	6.1%	<b>↑</b>
Australia: AU\$	257,650	248,584	3.6%	<b>↑</b>
USA: US\$	226,097	228,172	(0.9)	•
Asia*: US\$	31,448	21,650	45.3%	<b>↑</b>
Europe: EU€	136,475	130,771	4.4%	<b>↑</b>
Total Group: NZ\$	1,142,437	1,114,141	2.5%	<b>↑</b>
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(excl FX) 4.2% ↑



<sup>\*</sup> Inter-company totalled US\$33.54 million for Asia Revenue including inter-company for Asia up 32.9%

# Half Year Analysis: EBITDA

\$000	THIS YEAR	LAST YEAR	VARIANCE	
New Zealand: NZ\$	37,163	28,989	28.2%	<b>↑</b>
Australia: AU\$	16,092	13,184	22.1%	<b>↑</b>
USA: US\$	9,812	9,385	4.5%	<b>↑</b>
Asia: US\$	4,729	3,546	20.7%	<b>↑</b>
Europe: EU€	7,650	5,900	29.7%	<b>↑</b>
Total Group: NZ\$	86,348	71,582	20.6%	<b>↑</b>

(excl FX) 22.1% ↑



#### Domestic vs Air & Ocean Performance

NZ\$000		THIS YEAR	LAST YEAR	VARIANCE	VAR EX FX
Group	Revenue	1,142,437	1,114,141	2.5%	4.2%
	EBITDA	86,348	71,582	20.6%	22.1%
Domestic	Revenue	669,998	639,444	4.8%	6.2%
	EBITDA	60,562	47,448	27.6%	28.8%
Air & Ocean	Revenue	472,439	474,697	(0.5)%	1.5%
	EBITDA	25,786	24,134	6.8%	9.1%

- Ocean shipping rate reduction of approximately \$27 million
- Actual volumes increased:
  - Airfreight up 21%
  - Seafreight up 5%



#### **New Zealand**

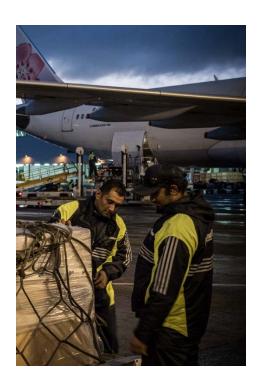
- Revenue growth dominated by Domestic Transport and Logistics
- EBITDA improvement across all divisions
  - Better gross margins
  - Improved warehouse utilisation
  - Tighter control of overhead costs
- Transport
  - Freight volumes continue to be strong
  - Market share gains
  - Increased trading across "our" categories
  - Rail capacity issues currently, and expected to increase towards year end
    - More road and coastal shipping movements to offset





### **New Zealand**

- Logistics
  - Utilisation much improved
  - Development costs in prior year assist
  - New customer gains continuing
- Air & Ocean
  - Revenue increases minimal ocean freight rate effect
  - Import volumes stronger than exports
    - Currency
    - Network effects





#### Australia

- Revenue growth dominated by Domestic and Logistics operations
- EBITDA improvements across all divisions
  - However dominated by Logistics through efficiency and utilisation improvements
- Transport
  - Sales growth
  - Gross margin improvement
  - Overhead costs still require better management
    - New facilities (Epping) contributing
  - Sydney financial performance much improved
  - Chemcouriers development and profitability much enhanced



**Epping** 



#### Australia

- Logistics
  - Utilisation of facilities at all time high
  - Efficiencies improving margins
  - Customer demand and new customer gains requiring expansion into new facilities (Sydney)
    - Additional 25,000m<sup>2</sup> early 2018 (temporary premises leased until then)
- Air & Ocean
  - Gross margin improvements assisting profitability
  - Import revenues affected by ocean freight rates
  - Emerging signs of Perishable export growth



Logistics Australia



#### The Americas

- Regional revenue growth impacted by a decline in revenue from CaroTrans
- EBITDA growth driven by a strong performance in Air &
  Ocean and improvement from Domestic Transport
- Domestic Transport
  - Better overhead cost management and improving sales assisting net margins
  - Line-haul utilisation improving with sales growth
  - Use of third-party carriers declining
    - 30% decrease in this period





#### The Americas

- Air & Ocean
  - Strong profit performance added by airfreight volume from Asia in first three months
  - Market share gains continuing
    - Emphasis on development of European and Asian trade lanes
- Logistics
  - Still not yet profitable regionally, but utilisation improving – Los Angeles best performer to date
  - Pending gains will assist New Jersey warehouse development and profitability



Logistics Newark



### The Americas

- CaroTrans
  - Revenue decline
    - Shipping rate deterioration and loss of LCL TEU volumes
    - Shippers loading more FCL than LCL freight due to ocean rate levels
  - Gross margin increase as loading efficiencies improve
  - October and November booking statistics improving





#### Asia

- Air export volumes and revenues significant part of regional revenue growth
  - EBITDA improvement driven by air export volume during first three months of period, however air export volumes declined in second three-month period as customer requirements changed to seafreight
- Hong Kong warehouse yet to be profitable
- Focus on sales development across USA and European trade lanes





## Europe

- Revenue improvement across all three divisions dominated by Logistics performance
- EBITDA performance aided by improving margins (particularly in Logistics) and improved cost management
- Forwarding/Transport
  - Better margins, and improvements in Belgian operations, are assisting
  - Sales development still not strong enough across network





### Europe

- Logistics
  - Excellent utilisation and customer gains have supported increased profitability
  - Construction of additional leased warehousing in Netherlands underway, expect completion mid-2017
    - 12,000m<sup>2</sup> already committed
- Air & Ocean
  - Network coverage remains high priority
  - London profitable
  - German agency arrangements to be replaced for New Zealand/Australia with our own capability





## **Group Outlook**

- October trading mirrors that of the previous six months; expecting this to continue into the second half
- Pre-Christmas volumes already strong within Domestic operations in New Zealand and Australia
- Likely rail capacity issues for New Zealand
- Network sales activities
  - Supply chain activity within regions and across global network continues to strengthen
- Confident of an improved full year



### Financial Calendar F17

F17 – 12 months ended 31 March 2017

**Annual Meeting of Shareholders** 

F18 – 6 months ended 30 September 2017

#### DATE

30 May 2017

27 July 2017

15 November 2017

